



THE WORLD IS WATCHING

2011 Annual Report

SHOWING THE WORLD HOW IT'S DONE

Our region is no stranger to innovation—from the ages of the industrial revolution to the formation of an internationally known technology hub, CEG has a proven track record of weaving together regional assets and interests into a unified economic development blueprint to **grow** existing companies, **attract** new jobs and investment, and **prepare** the region for growth.

Join with like-minded individuals who see great things happening for our region. It is an exciting time to invest in the region through membership with CEG. Indeed, the world is watching.





In 2011, the Center for Economic Growth (CEG) continued its full array of programs and initiatives designed to **grow** local companies, **attract** new business and investment, and **prepare** the region for growth.

CEG delivers high-quality growth services to manufacturers and small businesses, connects entrepreneurs and start-ups to funding sources, and facilitates industry collaboration through multiple industry networks. This year, CEG's Tech Services team has placed itself at the forefront of innovation training. Our marketing team had an active year representing and promoting the region at key trade shows and industry events around the globe. And we've continued to pursue initiatives to lay the groundwork for future economic success through programs such as CEG's Workforce Development and 21st-Century Education Initiative.

CEG has always been an organization that looks forward. Under Governor Cuomo's new Regional Economic Development Councils, we have undergone an important shift in the state's approach to economic development. Through the Regional Council process, the Capital Region has developed a shared vision for an economic ecosystem that will make us a choice destination for businesses, investment, and talent; that drives leading-edge research and invention in advanced technology sectors; that fosters entrepreneurship, business incubation, and commercialization; and that features a highly qualified workforce and 21st-century education system.

I'm proud to say that we are well on our way to achieving this vision. CEG pledges to continue to work collaboratively with our members, partners and stakeholders to make our region even more competitive and economically vibrant for the next 25 years.

Sincerely,

A handwritten signature in black ink that reads "Mike Tucker". The signature is written in a cursive, flowing style.

F. Michael Tucker, President & CEO

There is much to celebrate as the Center for Economic Growth (CEG) marks its 25th anniversary.

With my term as Chairman of the Board concluding at the end of the year, I would like to take this opportunity to reflect on what CEG has accomplished and how far the region has come.

CEG has been at the center of a true economic transformation in the Capital Region. We have played a major role in sowing the seeds of that transformation, by helping to secure key strategic investments and partnerships, fostering the growth of local businesses, and preparing the region for economic expansion. And now, we are beginning to see real dividends. Today, Tech Valley is not just a name to aspire to—it reflects the Capital Region's stature as the location of several key and viable technology industry clusters that have positioned us to be a center of innovation and advanced manufacturing.

CEG has continued to steward this transformation. We've adapted our initiatives and services to sustain its momentum and to ensure that new and existing businesses have access to a qualified workforce pipeline, resources for growth, collaborative opportunities, and an excellent quality of life. We're known for successfully weaving together the region's assets and interests into a unified economic development blueprint.

Our members over the past 25 years, spanning the spectrum from business to government to education, have recognized the necessity of pooling their efforts to advance economic development. Your investment in CEG and your leadership in the community have been critical to the progress we've made so far, and I thank you for making that investment. I'd also like to thank CEG's Board of Directors and staff for their hard work in implementing our collective agenda. It has been a pleasure to serve as Chairman of the Board during this exciting journey.

Sincerely,



David M. Buicko, Chair of the Board



As the designated Regional Technology Development Center for the New York State's Capital Region and one of nearly 350 MEP locations across the country, CEG is charged with assisting local manufacturing and technology companies generate new sales, create stronger operational infrastructure, and overcome barriers to growth.



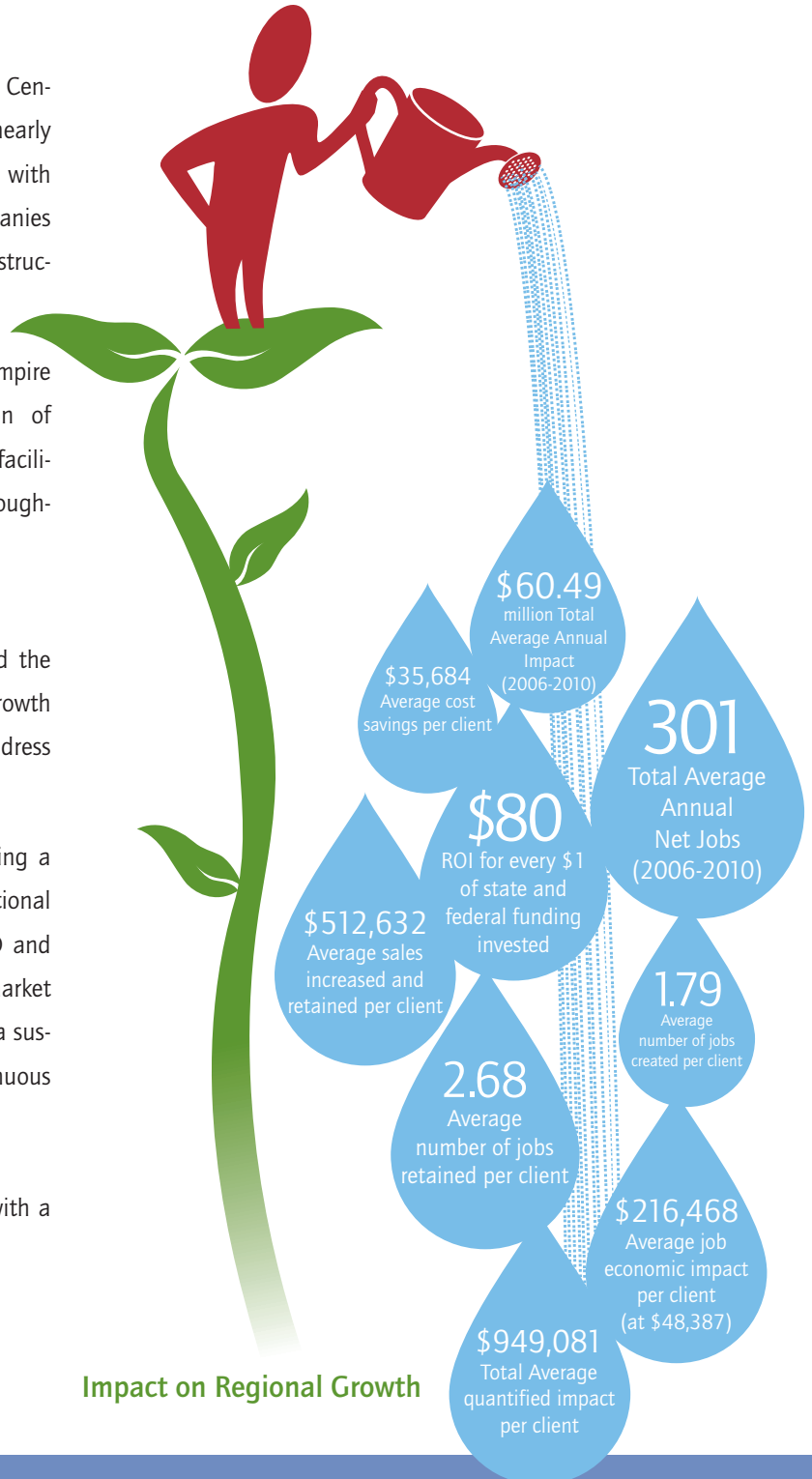
CEG receives funding from Empire State Development's Division of Science, Technology and Innovation, which works to facilitate the integration of innovation and technology throughout New York's economic development efforts.

Leading Innovation for Capital Region Companies

CEG is LEADING both the national MEP system and the statewide NYMEP system to develop innovation and growth for local companies, while also diligently working to address the Innovation Gap.

CEG is driven by the principles of innovation by using a systematic approach to create strategies for organizational change. The approach INCREASES Innovation SPEED and DECREASES Innovation RISK in new product and market development, technologies, processes, and sales. It is a sustainable and repeatable process that focuses on continuous improvement through innovative practices.

CEG drives innovation along the business life cycle with a focus on growth, innovation and leadership.



How Does CEG Support Innovation?

Tools and Programs

CEG uses the Innovation Engineering Management System, a repeatable systematic process that increases innovation speed up to 6x and decreases risk 30-80%. It is the same system used by the Eureka! Ranch and the US Department of Commerce's National NIST/MEP team. In June 2011, CEG hosted the first ever state-wide Innovation Engineering Leadership Institute (IELI) in Albany.

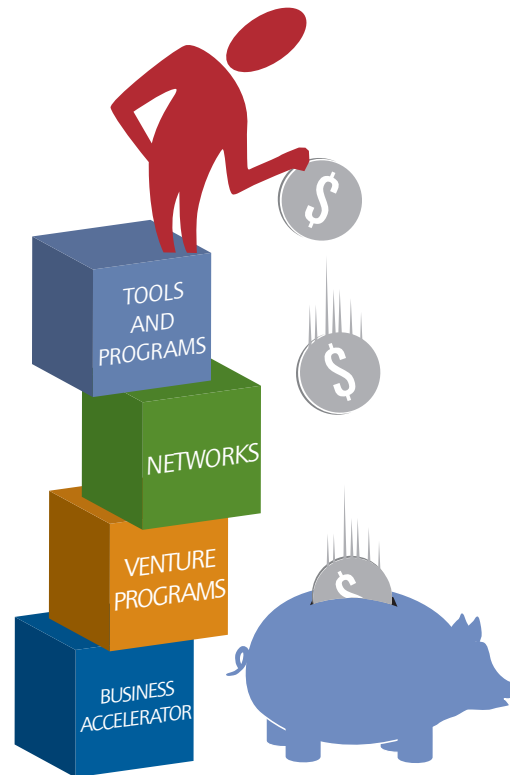
The Innovation Engineering Management System provides ideas for more

- Profitable Customers and Markets
- Products and Services
- Profitable Processes

CEG is the **ONLY** NIST MEP organization that has four Innovation Engineering Black Belt candidates on staff.

Leveraging the **New York Innovation Marketplace** and the state's robust research investment for the benefit of NYS manufacturing firms, CEG is currently leading the development of a new service offering to provide **Active Technology Matching services and Virtual Design and Prototyping** where new inventions and innovations are identified, screened, and presented to manufacturers who have a strong desire to grow their business.

The Innovation Center at the Watervliet Arsenal is home to the business incubation and acceleration services provided by CEG. The Innovation Center utilizes a depth of business, technology and market expertise to aid the rapid acceleration of businesses in technology sectors such as nanotechnology, cleantech/energy, biotechnology, advanced materials, information technology, and homeland security.



ExportIVY features topics such as foreign shipping and standards compliance, market definition and trade partner qualification and alternative market entry strategies. Participants range from start-ups to seasoned multi-national companies who look to broaden their global business development capabilities. 2011 participants have developed global business in multiple countries and continents.

Industrial and Process Efficiency (IPE) is an initiative with NYSERDA and the nine other MEP Centers to enable customers in manufacturing and data center sectors to maximize their return on investment on energy efficiency and productivity investments. CEG held an IPE workshop in 2011 and continues to lead several meetings with targeted companies.

Pollution Prevention Institute helps companies focus on waste minimization further upstream in a process rather than utilizing traditional methods of waste treatment or disposal.

Lean Energy and Environment Program assisted three manufacturing companies with implementing energy efficiency improvements identified in the program assessment.

Training within Industry is the foundation for Kaizen, or Continuous Improvement. Ongoing programs include the full suite of Lean services as well as Sandler Sales Training at a number of regional manufacturers. To reduce costs and increase quality, other specialized training included: International Traffic in Arms Regulation, ISO/AS9100, Lean Enterprise System and Six Sigma Training.

Networks and Mentorship

CEOConnex, a leadership development program designed to help CEOs develop skills and networks, graduated four company executives. This is the eighth year CEG has offered this program to leaders of technology or manufacturing businesses. There are now 40 CEO alumni from across the region.

TechConnex is dedicated to building and supporting a broad-based information technology community by providing comprehensive connections between technology and professional resources in Tech Valley. In 2011, events such as **Entrepreneur Night and Techpalooza** attracted more than 300 software technologists and professionals.



In 2011 CEG facilitated **Accelerate518**, a Capital Region collaboration of business incubators and acceleration programs. This collective serves the region's entrepreneurship ecosystem, providing critical support to area emerging start up and early stage companies through collaboration and partnership strengths.



Accelerate518 is comprised of more than 15 incubator and accelerator programs working together to enhance access to mentors and resources for regional, university and student based companies.

In 2011 CEG launched a redeveloped **Technology Roadmap** site. The



site is an online resource that highlights the technical assets in Tech Valley. Profiles consist of tech companies, universities, and research labs. The site was developed by Greene Tree Technology with assistance from National Grid.

Chief Executives Network for Manufacturing (CEN) is focused on facilitating profitable manufacturing growth of its members through networking events to trade best practices and robust informative programs on topics such as innovation, finance, succession planning and more. CEN held its Annual Scholarship Golf Outing in 2011 during which it awarded eight \$1,000 scholarships.

Bioconnex is a program dedicated to strengthening Tech Valley's biotechnology community by connecting professionals from research organizations, educational institutions, and other companies. Throughout the year, numerous events are held to give the local biotech community a chance to network and collaborate on research initiatives.

Funding

SmartStart UNYTECH Venture Forum highlighted 22 early-stage companies from across the state to venture capital and angel investor attendees. Now in its 11th year, SmartStart UNYTECH has showcased 255 companies that have raised over \$458 million in equity financing, including over \$70 million directly attributable to their participation in the forum.

Eastern NY Angels, a regional angel investment fund, was founded in 2011 with assistance from CEG. The previous program, CEG's Tech Valley Angel Network, ended its 10-year forum that catalyzed investment in 20 companies totaling over \$1.7MM and brought individual investors together to share best practices. The Eastern NY Angels fund totals almost \$1 million and is fully operational and reviewing local companies for seed investment.

Venture Bplan Series is a regional forum, in partnership with Rensselaer Polytechnic Institute, for early-stage technology businesses seeking regional investment and exposure to further develop their products. Nine companies presented in 2011.



SmartStart UNYTECH companies
have raised over \$458 million
in equity financing

NY♥Technology is a comprehensive marketing strategy designed to attract hi-tech investments, create jobs and stimulate the economic climate of Tech Valley as well as the entire state of New York.

2011 Events and Sponsorships

NY♥Nanotech sponsored and attended numerous global conferences and events across the semiconductor, clean tech and biotech sectors where key decision makers gathered to discuss current business and technology issues, collaborate on future strategic development, and showcase new technologies and products. CEG promoted the region's assets, engaged in private discussions with leading firms, and made many valuable connections.

May 1-3: Semico SUMMIT Sponsorship Scottsdale, AZ

Met with the following companies:

- Applied Materials
- Arteris
- Soitec
- Analog Bits
- Achronix
- Sandvik
- Mentor Graphics
- Sonics

May 15-18: The ConFab Conference Sponsorship Las Vegas, NV

Met with the following companies:

- LSI
- Samsung
- ON Semiconductor
- IBM
- Qualcomm
- Intel/Intel Capital Projects
- X-FAB
- Philips Lumileds
- Freescale
- MC 10
- Microchip
- ISMI – SEMATECH
- Xilinx

May 15-18: SEMI Advanced Semiconductor Manufacturing Conference Sponsorship Saratoga Springs, NY

June 8-10: InterSolar Europe Munich, Germany

NY♥Clean Tech attended the world's largest exhibition for the solar industry, this tradeshow attracts more than 1,800 exhibitors and 72,000 visitors from 150 nations. 2011 resulted in new record numbers both in exhibitors and attendees.

nationalgrid NY♥Technology receives significant funding from National Grid



June 27-30: Bio International Washington, D.C.

This event attracts more than 15,000 business leaders, scientists, executives, investors and industry leaders who are the drivers behind new medicines, fuels, materials, foods, processes, etc. CEG/Bioconnex exhibited under the New York Biotech Association pavilion.

July 12-14: SEMICON West and InterSolar North America San Francisco, CA

SEMICON West is the flagship annual event for the global microelectronics industry. It is the premier event for the display of new products and technologies for microelectronics design and manufacturing. Co-located with InterSolar North America, total attendance for 2011 exceeded 30,000. NY♥ Nanotech exhibited and hosted its 12th Annual Dessert Reception with more than 400 attendees including representatives from Applied Materials, Intel, GLOBALFOUNDRIES, and IBM.

August 3-5: Site Selectors FAM Tour Saratoga Springs, NY

CEG, along with Saratoga Economic Development Corporation and the Rensselaer County IDA, welcomed four site selectors from New Jersey, New York City, and Austin, TX to the region to learn about our area's assets, including R&D capabilities, workforce pipeline, industries, infrastructure, available sites, and quality of life.

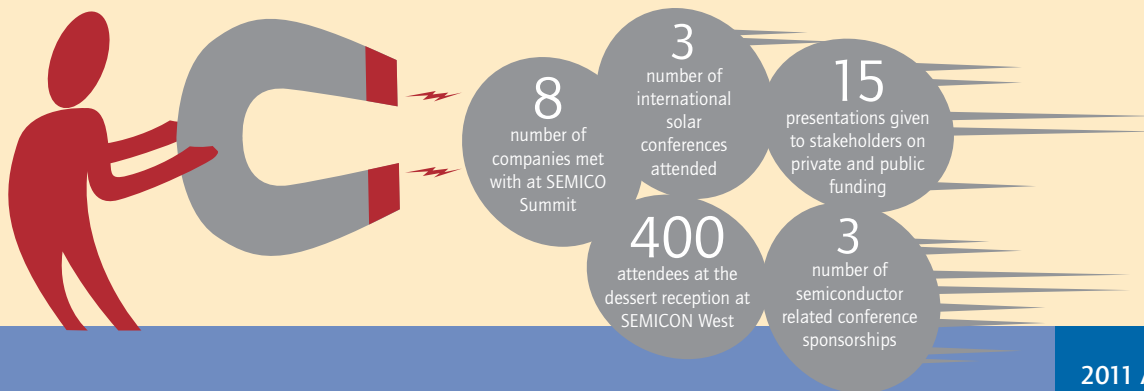


Target Audience

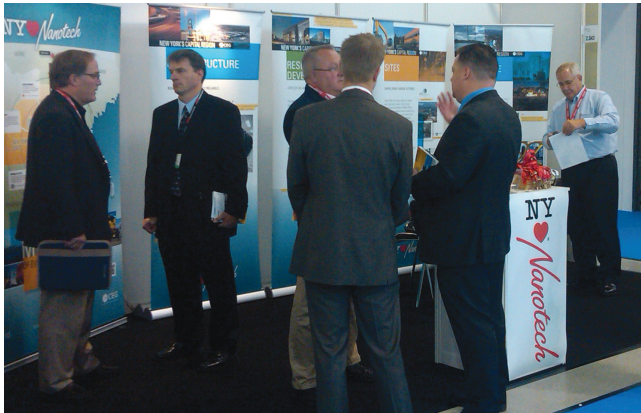
- Supply chain, design firm, and service sector companies for nanoelectronics industry
- Renewable energy companies, with specific focus on solar/PV, and later wind and battery
- Additional industry sectors: Biotechnology/life sciences, advanced materials, information technology, homeland security

Partners

- Industry groups: Global Semiconductor Alliance, SEMI, Semiconductor Industry Association
- Regional Partners: Arsenal Business & Technology Partnership, Empire State Development, Greene Business Alliance, Saratoga Economic Development Corporation, Luther Forest Technology Campus, National Grid, NYSERDA, Rensselaer County IDA
- NY♥ Clean Tech Statewide partners: Buffalo Niagara Enterprise, Center State CEO, Greater Rochester Enterprise, Mohawk Valley EDGE



**August 30: GLOBALFOUNDRIES Technology Conference
Santa Clara, CA**



**October 11-13: SEMICON Europa
Dresden, Germany**

NY♥Nanotech exhibited for the 8th year in a row SEMICON Europa, the largest and most important semiconductor event in Europe, located in the heart of Silicon Saxony.

**October 17-20: Solar Power International
Dallas, Texas**

**November 3: Semiconductor Industry Association Awards Dinner
San Jose, CA**

NY♥Nanotech sponsored this event for the 10th year in a row. This event has consistently been one of the best in the industry for high-level networking. Participants are given the opportunity to network with more than 500 business industry executives.

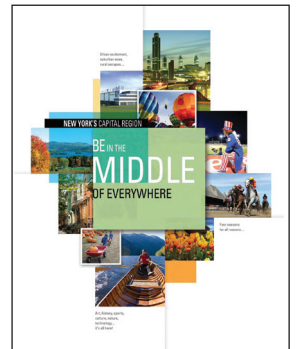
Industry Marketing

CEG's NY♥Technology marketing and attraction initiative built critical linkages across all of New York State's assets, creating an "enabled environment" that is already attracting outside invest-

ment and growing companies. It is with this successful formula that we look to leverage the global awareness and opportunities associated with GLOBALFOUNDRIES, GE, IBM and our research assets towards a more focused regional campaign – one that builds on the contracts, networks and brand recognition efforts of the last 12+ years.

Be in the Middle of Everywhere

- 2011 brought more recognition to the region through our campaign, "Be in the Middle of Everywhere," with banners at the Albany International Airport.
- The campaign was awarded a Mark of Excellence Award from the New York Capital Region Chapter of the American Marketing Association, along with a Certificate of Excellence from the NYSEDC Annual Marketing Awards.



Strategic Meetings & Sales Calls

- CEG gave more than 15 presentations to stakeholders on the region's significant public and private investments and how they impact job growth, workforce readiness, and education initiatives.



Workforce Development and 21st-Century Education Initiative

CEG's **Workforce Development & 21st-Century Education Initiative** continues to gain momentum as it enters its third year. CEG is now recognized and sought out by businesses, school administrators, workforce development and community organizations, colleges and universities, and government agencies as a leading resource for workforce and education issues.

Recognizing that these issues are drivers of the Capital Region's long-term economic competitiveness, CEG continued to facilitate collaboration and partnerships among businesses, K-12 schools, two- and four-year colleges, government, the non-profit sector, and the Workforce Investment Boards to improve the harmonization of training programs with the 21st-century job market.

This year, we completed a grant from the Greater Capital Region Workforce Investment Boards to continue a technical careers awareness campaign and serve as a business intermediary among industry, education, organized labor, and local Workforce Investment Boards.

CEG is engaged in multiple projects advancing STEM education to build a high-tech workforce by serving as the Capital Region STEM Hub within the Empire STEM Learning Network. CEG also conducted two surveys of Capital Region students, educators, and administrators to help develop the next steps in reforming our education delivery system.

CEG, with co-host GLOBALFOUNDRIES, held an event where representatives from 17 community colleges discussed ways to improve the regional workforce pipeline for the semiconductor industry and provide career paths for current and future students and alumni. CEG continues to collaborate with GLOBALFOUNDRIES and other businesses on their workforce pipeline needs and educational outreach.

CEG participated in the "Cradle-to-Career Networks: Pathway to Education Reform" conference in Rochester with U.S. Under Secretary for Education Martha J. Kanter and SUNY Chancellor Nancy L. Zimpher. As a leader of Albany's Promise Cradle-to-Career Network, CEG highlighted the role of a successful education delivery system as an economic driver and the importance of involving business leaders and stakeholders in transforming that system to better prepare students for the Capital Region's 21st-century workforce needs.



CEG-Chambers of Commerce Collaboration

CEG and the region's chambers of commerce are pursuing several collaborative initiatives. This partnership undertakes projects that are best approached by leveraging the collective strengths of each organization and its member companies.

In 2011, the group garnered critical support for inclusion of the University at Albany in the original "UB-2020 proposal," ultimately making the university eligible for \$140 million in state challenge grants.

The group collaborated on a campaign to expand service options at Albany International Airport, creating a \$500,000 matching fund for the airport's successful application for a Small Communities Air Service Development grant.

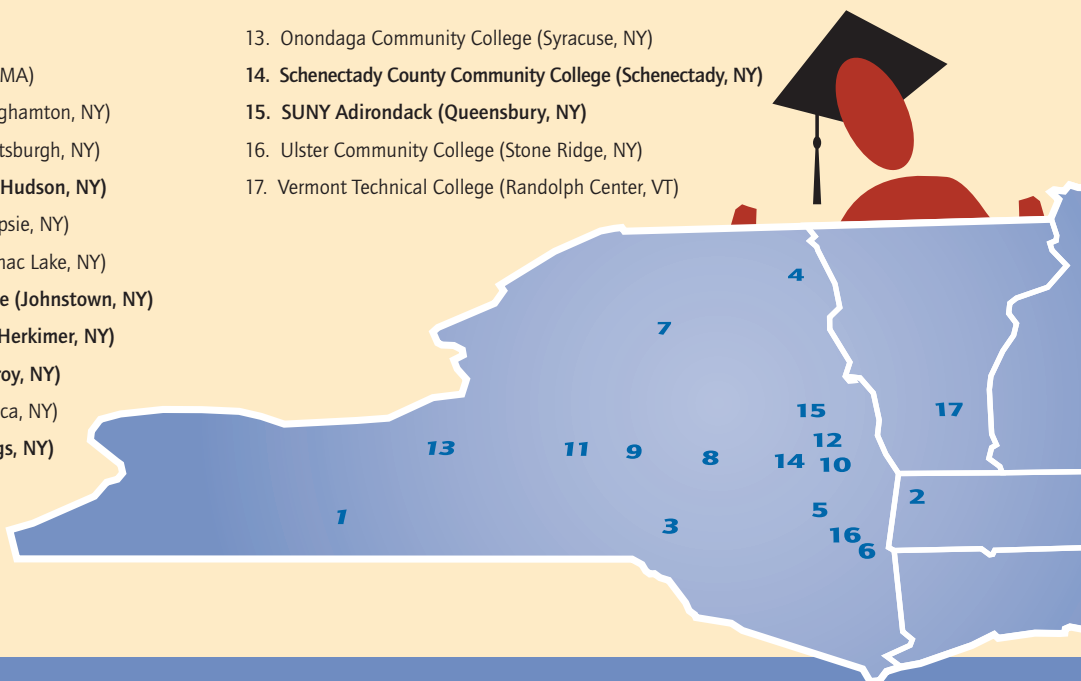
Other initiatives include:

- Promotion of **MoHu Fest**, the premier arts festival in the Capital Region involving nearly 150 participating venues.
- Collaboration on a proposed **EB-5 Regional Center** under the federal Department of Homeland Security's EB-5 Immigrant Investor Program.
- Aligned marketing messages for CEG and the chambers, in a unified vision and voice, to promote the Capital Region as a place to live, work, play, visit, and invest.

Governor Andrew Cuomo's creation of ten **Regional Economic Development Councils** marks a fundamental shift in the state's approach to economic development—to a community-based approach that emphasizes a region's unique assets, harnesses local expertise,

Colleges Represented at GLOBALFOUNDRIES Event

1. Alfred State College (Alfred, NY)
2. Berkshire Community College (Pittsfield, MA)
3. Broome County Community College (Binghamton, NY)
4. Clinton County Community College (Plattsburgh, NY)
5. **Columbia-Greene Community College (Hudson, NY)**
6. Dutchess Community College (Poughkeepsie, NY)
7. North Country Community College (Saranac Lake, NY)
8. **Fulton Montgomery Community College (Johnstown, NY)**
9. **Herkimer County Community College (Herkimer, NY)**
10. Hudson Valley Community College (Troy, NY)
11. Mohawk Valley Community College (Utica, NY)
12. Empire State College (Saratoga Springs, NY)
13. Onondaga Community College (Syracuse, NY)
14. **Schenectady County Community College (Schenectady, NY)**
15. **SUNY Adirondack (Queensbury, NY)**
16. Ulster Community College (Stone Ridge, NY)
17. Vermont Technical College (Randolph Center, VT)





and empowers each region to set plans and priorities. CEG's president and numerous CEG members were appointed to serve two-year terms on the Capital Region Economic Development Council. The Council is co-chaired by Rensselaer Polytechnic Institute President Dr. Shirley Ann Jackson and SEFCU President & CEO Michael Castellana. The Councils are creating 5-year Strategic Economic Development Plans to compete for state funding.

Capital Region Local Government Council (LGC)

The LGC, co-chaired by Rensselaer County Executive Kathleen Jimino and City of Albany Mayor Gerald D. Jennings, facilitates monthly roundtables with local elected officials and experts from the business, academic, and the economic development community to provide municipalities with resources and information to plan and prepare for growth within their communities and to identify solutions to common challenges.

The LGC addressed issues such as shared services, transparency in government, mandate relief, property tax cap relief, pension reform, infrastructure maintenance, utilization of

the 2010 census results to secure grant funding, municipal health care cost containment, "Buy Local" initiatives, green waste management, smart growth, and ways to assist in the implementation of the Capital Region Economic Development Regional Council initiatives. Presenters included U.S. Congressman Paul Tonko, NYS Commissioner of Agriculture and Markets Darrel J. Aubertine, NYS Deputy Executive Comptroller Andrew SanFilippo, NY Department of State Deputy Secretary for Local Government Dierdre Scozzafava, Rockland County Solid Waste Management Authority Executive Director Anna Ropollo, and Empire State Development Capital Region Regional Director Peter Wohl.

Regional Development Coordinating Council (RDCC)

The RDCC, coordinated by CEG and the Albany-Colonie Regional Chamber of Commerce, fosters coordination, cooperation and collaboration among regional stakeholders to pursue intelligent, planned, sustainable economic expansion across Tech Valley.

Other Members Include:

- Albany International Airport
- Capital District Transportation Authority
- Capital District Transportation Committee
- Capital District Regional Planning Commission
- City of Cohoes
- Empire State Development
- NYS Department of Transportation
- NYS Department of Labor
- National Grid
- Port of Albany Commission

CEG Membership 2011

(at time of printing)

1st Playable
74 State
Absolute Promotions
Accent Commercial Furniture
Adirondack Trust Company
Advantage Capital Partners
Albany College of Pharmacy and Health Sciences
Albany County
Albany County Convention & Visitors Bureau
Albany International Airport
Albany International Corporation
Albany Law School
Albany Medical Center
Albany Port Commission
Albany Valve & Fitting Company
Albany-Colonie Regional Chamber of Commerce
Alchar Printing Group
American Cancer Society
AMRI
Anchor Agency, Inc.
Anderson Group, The
AngioDynamics
Arsenal Business & Technology Partnership
Austin & Co., Inc.
Automated Dynamics
Bank of America
BBL Construction Services, LLC
Beacon Institute for Rivers & Estuaries Upper Hudson Research Ctr at Troy
Behan Communications, Inc.
Berkshire Bank
Bethlehem Chamber of Commerce
Blass Communications
BlueShield of Northeastern New York
Bond, Schoeneck & King, PLLC
Brayton Graphics
British American Development Corporation
BST
Business Review, The
C & S Design Build, Inc
C.T. Male Associates, P.C.
Cambridge Valley Machining, Inc.
Capital Bauer Insurance Agency
Capital Communications Federal Credit Union
Capital District Physicians' Health Plan
Capital District Transportation Authority
Capital District YMCA
Capital Financial Planning
Capital Repertory Theatre
Capital Tech Search
CapitalCare Medical Group, LLC
Capitalize Albany Corporation
Capitol Public Strategies, LLC
Capovani Brothers, Inc.
Capstone, Inc.
Castle Rock Ranch Group, LLC
CBRE - Albany
Century House Hotel Restaurant Conference Center
CHA
Chamber of Schenectady County, The
Chamber of Southern Saratoga County, The
Chazen Companies
Chief Executives Network for Manufacturing
Citizens Bank
City of Albany
City of Amsterdam
City of Cohoes
City of Glens Falls
City of Schenectady
City of Troy
City of Watervliet
CL King & Associates, Inc.
CMI Communications
CNC | Microtech
College of Saint Rose, The
Colonie Chamber of Commerce
Columbia Hudson Partnership
Columbia-Greene Community College
Comfort Inn & Suites - East Greenbush
Comfortex Window Fashions
Commercial and Industrial Real Estate Brokers, Inc.
Cooper Erving & Savage, LLP
Cornerstone Telephone Company
Couch White, LLP
CresaPartners
Crowne Plaza Albany - City Center
CSArch
CVD Equipment Corporation
D & D Power
Desmond Hotel & Conference Center, The
DHA Holdings, Inc.
Documentation Strategies, Inc.
Downtown Albany Business Improvement District
Dynamic Systems, Inc.
EDC, Warren County
Empire State Development Corporation
Empire State Development Corporation, Division of Science, Technology and Innovation
Eric Mower and Associates
Excelsior College, School of Business and Technology
EYP
FALA Technologies, Inc.
Fenimore Asset Management & FAM Funds
First Columbia, LLC
First Niagara Financial Group
Fortitech, Inc.
FPI Mechanical, Inc.
Frank Murken Products, Inc.
Fulton-Montgomery Community College
Fusco Personnel, Inc.
Galesi Group
GE Energy
GE Global Research Center
Gilbane Building Company
GLOBALFOUNDRIES
Godfrey Financial Associates
Greene Tree Technology Group, LLC
Greater Capital Region Association of Realtors, Inc.
Greater Capital Region Workforce Investment Boards
Greenberg Traurig - Albany
Greene County IDA
Greno Industries
GTM Payroll Services, Inc.
Guilderland Chamber of Commerce
Hampton Inn & Suites Albany Downtown
Harris Beach, PLLC
Healthcare Information Xchange
Heslin Rothenberg Farley & Mesiti, P.C.
High Peaks Venture Partners
Hiscock & Barclay, LLP
Hodgson Russ LLP
Hoffman Warnick, LLC
Holiday Inn Express-Clifton Park
Holiday Inn Express-Western Avenue
Homewood Suites
Howard Group, The
HSBC Bank USA
Hudson Valley Community College
HUNT Commercial Real Estate
Hyatt Place-Saratoga/Malta
IBM Corporation
Informz
Integrated Management & Sales Consulting
International Quality Coaching, Inc.

ITT Technical Institute
Janitronics, Inc.
Jersen Construction Group
JP Morgan Chase Bank - Albany
Keeler Automotive
KeyBank
KPMG LLP
Krackeler Scientific, Inc.
LeChase Construction Services, LLC
Lemery Greisler, LLC
Lia Auto Group
LinguaLinx Language Solutions, Inc.
Logic Technology, Inc.
Logical NET Corporation
Luther Forest Technology Campus
M&T Bank Corporation
M.M.Hayes Co., Inc.
M+W U.S., Inc.
Mainfreight, Inc.
ManpowerGroup
Marvin and Company, P.C.
Mazzone Management Group, Ltd.
McNamee, Lochner, Titus & Williams, P.C.
Meyers & Meyers, LLP
Michaels Group, The
Millennium Business Communications, LLC
Miller Mechanical Services
MLB Construction Services, LLC
Momentive Performance Materials
Morgan Stanley
Multilogue Consulting Corporation
MVP Health Care
National Grid
NBT Bank
New York State Assembly (106th)
NextRidge, Inc.
nrastructure
Nielsen Direct, Inc.
Negro Companies
Nixon Peabody, LLP
Northeast Parent and Child Society
NYSERDA
O'Connell and Aronowitz, P.C.
Omni Development Company, Inc.
Palace Theatre
Phillips Lytle, LLP
Picotte Companies
Pinnacle Recruiting and HR Solutions
Pioneer Bank
Pitney Bowes Business Insight
Plattsburgh-North Country County Chamber of Commerce
PlugPower
Preferred Group, The
Premiere Transportation Group
Pricewaterhouse Coopers, LLP
Proctors
R.F. Peck Co., Inc.
RealtyUSA
Renaissance Corporation of Albany
Rensselaer County
Rensselaer County Economic Development & Planning
Rensselaer County Regional Chamber of Commerce
Rensselaer Polytechnic Institute
Repeat Business Systems, Inc.
Roland Schmitt Consulting
Rueckert Advertising & Public Relations
SABIC Innovative Plastics
Sage Colleges, The
Sage Computer Associates, Inc.
Samuel M. Goldstein Productions
Sandler Training

Saratoga County Chamber of Commerce
Saratoga Economic Development Corporation
Saturn Industries, Inc.
Schenectady County
Schenectady County Community College
Schenectady Metroplex Development Authority
Schenectady Museum & Suits-Bueche Planetarium
Schmeiser, Olsen & Watts, LLP
Schwartz Heslin Group
Security Integrations, a division of SI Technologies, Inc.
SEFCU
Siena College
Smith & Jones
SMRT Architects and Engineers, PC
Specialty Silicone Products, Inc.
Spiral Design Studio
Spotlight News
St. Peters Hospital
Stakeholders, The
Stewart's Shops
Stone Management
Strategic Pension Services
Sunmark Federal Credit Union
SUNY Adirondack Community College
SUNY Cobleskill
SUNY Empire State College
SuperPower, Inc.
Swyer Companies
Taconic, Ltd.
Tech Valley Communications
Tech Valley Connect, Inc.
Time Warner Cable
Times Union
TL Metzger and Associates, LLC
Touhey Associates
Town of Athens
Town of Bethlehem
Town of Bethlehem Industrial Development Agency
Town of Clifton Park
Town of Colonie
Town of East Greenbush
Town of Glenville
Town of Malta
Town of North Greenbush
Town of Stillwater
Trans World Entertainment Corporation
Turner Construction
Tyler Technologies, Inc.
UHY Advisors NY, Inc.
Union College
Union Graduate College
United Group of Companies, Inc.
United States House of Representatives (20)
United States House of Representatives (21)
United States Senate
United Way of the Greater Capital Region
University at Albany
Vandervort Group, LLC
Village of Colonie
Village of Green Island
Village of Menands
Vistec Lithography, Inc.
Wadsworth Center/HRI
Whiteman Osterman & Hanna LLP
Whitney Young, Jr. Health Services
Wilson Elser Moskowitz, Edelman & Dicker, LLP
Windsor Development Group, Inc.
WMHT-TV
WNYT- News Channel 13
X-Ray Optical Systems, Inc.
Zone 5 Marketing Communications

Executive Committee

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The Galesi Group

Executive Vice Chair

Robert E. Blackman
RealtyUSA
Chair – Membership Committee

Secretary

Robert M. Curley
Berkshire Bank

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KPMG LLP

Past Chair

R. Mark Sullivan, Ed.D.
The College of Saint Rose

General Counsel

Gregory J. Champion, Esq.
Bond, Schoeneck & King, PLLC

President & CEO

F. Michael Tucker
Center for Economic Growth

Executive Vice President

Jeffrey A. Lawrence
Center for Economic Growth

Gary Balfour

Solid Sealing Technology, Inc.
Chair - CEN

Charles F. Carletta, J.D.

Rensselaer Polytechnic Institute

Patricia A. Fusco

Fusco Personnel, Inc.

Alan P. Goldberg

First Albany

Hon. Gerald D. Jennings

City of Albany

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Printed by The Alchar Printng Group.